Charter Value-Based Payment Compact Workgroup

Co-sponsored by the Oregon Health Authority and the Oregon Health Leadership Council January 2021

Charge*

The Value-Based Payment (VBP) Compact Workgroup (Workgroup) is charged with ensuring the Oregon VBP Compact is successfully implemented. The Workgroup will identify paths to accelerate the adoption of VBP across the state; highlight challenges and barriers to implementation and recommend policy change and solutions; coordinate and align with other state VBP efforts; and monitor progress on achieving the Compact principles, including the VBP targets.

Goals

The primary goal of the Workgroup is to accelerate the adoption of VBPs statewide across clinical, insurance and geographic markets. This work will support Oregon's sustainable cost growth target. The Workgroup also will provide leadership to coordinate and align with other groups focused on statewide VBP initiatives.

Deliverables

- A "Statewide VBP Roadmap" (Roadmap) that outlines a plan for implementing the Compact and is focused on lowering the rate of cost growth, improving quality and outcomes, and fostering health equity.
- An evaluation framework to monitor progress toward achieving Roadmap goals (e.g., measuring VBP's impact on achieving Oregon's cost growth target and achievement of quality measures).
- Recommendations to address challenges and barriers to VBP implementation.
- An annual public report detailing Roadmap implementation progress.

Critical workstreams

The Workgroup will oversee a variety of workstreams necessary to achieve its goals. These include, but are not limited to:

- Workstreams directly related to deliverables:
 - Development of the Roadmap.
 - Monitoring and evaluating progress on Roadmap goals via the evaluation framework and annual report.
 - $\circ\;$ Identifying barriers to Compact implementation and making recommendations to address them.
- Other workstreams:
 - Planning for, and overseeing, delivery of technical assistance for providers and payers to support successful Roadmap implementation, including:
 - Identifying and communicating promising VBP models.
 - Identifying and sharing strategies to ensure VBPs support health equity and minimize risks of exacerbating disparities.
 - Identifying opportunities for alignment across payers and providers (e.g., metrics, attribution).

^{*} The Compact and *Principles for Increasing the Use of Advanced Value-Based Payment Models* will guide the Workgroup's efforts.

- Identifying and overseeing strategies to (a) communicate the contents of, and galvanize support for, the Roadmap and (b) develop communication resources for providers, patients and other stakeholders.
- Identifying accountable parties for managing the bodies of work (i.e., creation of an accountability matrix).

Out-of-Scope

- Revision of Compact principles
- Negotiating payment rates
- Drafting VBP contract language
- Replicating work of other VBP-focused groups
- Political advocacy with legislature or other government entities

Responsibilities and accountabilities

- The Workgroup is an advisory body to signers of the Compact.
- The Workgroup has a monitoring function to oversee implementation of the Compact, but it is not a regulatory body and does not have legal authority to enforce the Compact.
- The Workgroup's deliverables will be submitted to organizations that convene signers of the Compact: the Oregon Association of Hospitals and Health Systems (OAHHS), Oregon Health Authority (OHA), Oregon Health Leadership Council (OHLC), Oregon Medical Association (OMA), Public Employees' Benefit Board (PEBB)/Oregon Educators Benefit Board (OEBB). The Workgroup will provide updates to these groups at least twice per year.
- The Workgroup also will provide deliverables and updates to the Sustainable Health Care Cost Growth Target Implementation Committee at least twice per year.
- The Workgroup will send its annual report to the Oregon legislature. The Workgroup will provide additional information and updates to the legislature, as requested.
- The Workgroup will coordinate and seek alignment with other groups and efforts focused on VBP spread including, but not limited to:
 - o Sustainable Health Care Cost Growth Target Implementation Committee
 - Primary Care Payment Reform Collaborative
 - OHLC Best Practice Committee
 - CPC+
 - CCO 2.0 VBP requirements
 - PEBB/OEBB VBP plans

Membership

Membership in the Compact Implementation Workgroup will include representation from the following organizations that have signed the Compact:

- Health plans
- Providers
 - Hospitals
 - Independent practices (large and small providers)
 - Primary care providers
 - Specialists
- PEBB/OEBB
 - Labor representation
 - Employer representation
- OHA

The Workgroup may establish temporary committees with broader membership to address specific workstreams.

The Workgroup will be no larger than 15 individuals. The following entities, which convene signers of the Compact, will select three representatives each at their discretion:

- OAHHS (hospitals)
- OHA (includes two representatives from PEBB/OEBB representing labor and management)
- OHLC (includes at least one health plan member)
- OMA (includes clinical practices)

Once the Workgroup is convened, it will select three at-large members, at least one of whom has expertise in health equity.

All members will serve for the duration of the Workgroup, or until 2024.

Staffing and resources

The Workgroup will be staffed by the Oregon Health Authority, with resource support from participating organizations as needed. To support collaboration (e.g., in setting agendas), staffing assistance will be provided by OAHHS, OHLC and OMA.

Meeting logistics, voting rights, decision rules, communication

- The Workgroup will determine rules of engagement, including decision making, meeting cadence, and communication protocols and responsibilities. The Workgroup should consider consensus-based decision making.
- The Workgroup is not a public body and is not subject to public meeting laws.
- The Workgroup will post meeting summaries on the OHLC website and consider other ways to engage and communicate with stakeholders to build trust and transparency.

Timeline

The Workgroup is chartered until 2024, in alignment with the Compact targets. After two years, the Workgroup will re-evaluate its work to ensure it has been effective and make any modifications necessary.